CYC CHILDREN'S SOCIAL CARE

PRACTICE IMPROVEMENT PLAN (PIP) 01 Dec 2013 – 28 Feb 2014

	Recommended Action to Children's Social Care	Source	Actions Required	Lead Officer	Timescale	Outcomes
1.	Ensure that there is a	Baby A: 5 C Family: 4	New Supervision Policy	Nik Flavell	02/12/13	All staff to receive regular reflective
1.	Supervision Policy which supports reflective	F Family: 4 F Family: 4 Child: O: 3&4	New Supervision Record	Donna Barnes	02/12/13	supervision using Morrison's Supervision Cycle, accurately and
	supervision and that practice is compliant with the Policy		Audit of child's case files to identify recording of Supervision	Carolyn Ford	02/12/13	promptly recorded using a consistent approach.
			Regular audits of Supervision to ensure compliance with new Policy and to inform ongoing training and support to Supervisors Mandatory Training for	Donna Barnes & Nik Flavell Donna	31/01/14 28/02/14	Regular auditing by PSW/PA of Supervision files to ensure quality of Supervision for practitioners, inc. Professional support and development needs
			Managers in reflective Supervision	Barnes		-

2.	Ensure robust and effective Management oversight of cases	Baby A: 6 C Family: 5 Baby A: 7	New Single Assessment Record to include section for Manager to record rationale for decisions and actions	Donna Barnes	02/12/13	Every case open to Children's Social Care has regular Management oversight recorded on the child's case file.
			Audit of child's case files to identify recording of management oversight of cases Regular audits of cases to ensure management oversight of cases	Carolyn	02/12/13	All significant decisions for a child made by a Manager has decision recorded with clear rationale and agreement on the child's case file. All written Reports authorised by Managers. Regular systematic auditing by PSW/PA of case files to ensure regular management

						oversight on all open cases
3.	Ensure regular, systematic auditing of cases to quality assure services to children and young people	Baby A: 8 Baby A: 11 C Family: 5 Child O: 6	Case File Audit tool to be developed Audit Policy to be developed and implemented	Donna Barnes & Nik Flavell	20/12/13	Managers to be aware of 'what is happening' at the frontline through regular systematic auditing
	and their parents and carers		Regular Auditing to commence across Safeguarding Management Group	Donna Barnes & Nik Flavell	20/12/13	Audits findings to inform service improvement
			and Senior Management Team	All Managers	02/01/14	Audits to inform Senior managers of service deficits
4.	Ensure that the voice of the child is obtained and	Baby A: 11 C Family: 1 Child O: 1	New Single Assessment Record to include section to record child's voice	Donna Barnes	02/12/13	All children open to Children's Social Care have their views, wishes and
	recorded in all assessments and care planning activities		Training for all CSC staff in direct work with children and young people	Donna Barnes	28/02/14	feelings recorded and considered as part of ongoing work with them.

			Developing a resource library of tools to support direct work with children and young people	Donna Barnes	31/01/2014	Staff supported in their use of a range of tools to engage children and young people
5.	Ensure that all staff are skilled in undertaking assessments, including obtaining the views and wishes of parents and carers, incorporating historical context and exercising risk analysis in decision-making	Baby A: 11 HC Family: 5 Baby A: 14 HC Family: 1 HC Family: 8 F Family: 1	Training for all CSC staff in assessment skills Introduction of new evidence-based assessment tools such as Signs of Safety, Framework for Assessment Family Pack, Three Houses etc.	Donna Barnes Donna Barnes	28/02/2014	All staff proficient in assessment, with assessments informed by the appropriate use of assessment tools
6.	Ensure that Children's Social Care is able to record	Child B: 2	RAISE database to be developed to include CSE concerns within a 'pick list' at point of	Nik Flavell	31/01/2014	Children's Social Care to contribute data to CYSCB understanding local

	Child Sexual Exploitation at the point of referral and at conclusion of assessment to better understand local prevalence and the development of effective responses		referral to ensure Management Information can run return on this information. Children's Social Care to attend and actively participate in Regional and local CSE Working Groups developing the effectiveness of responses to CSE	Nik Flavell	02/12/2013	CSC to provide an effective response to CSE concerns across the safeguarding continuum
7.	Ensure that Children's Social Care work force are aware of the legal framework of their work and understand how to effectively escalate concerns to Legal Gateway Meeting, Public	C Family 2 Child O: 2	Training for all CSC staff in legislative framework for children and young people and their parents and carers New Policy to define purpose of Legal Gateway Meeting	Donna Barnes Philippa Gowland Nik Flavell	02/12/2013	Children's Social Care staff effectively use legislation to safeguard and promote the welfare of children

Law Outl applicati Orders o Court	ons for					
Ensure to work with children young per and their parents a carers revalues, to into account is account in the period of the into account is account in the into a	ch and eople and spects, akes ount formed int	hild O: 5	All children, young people and their parents and carers open to Children's Social Care have relevant issues of diversity recorded on RAISE including age, gender, ethnicity, language, religion, sexual orientation and disability Training for all CSC staff in working with issues of diversity	Nik Flavell Donna Barnes	28/02/2014	All work with children and young people and their parents and carers is undertaken with dignity and respect All assessments, plans and interventions are informed by and reflect issues of diversity

9.	Ensure that Children's Social Care responds effectively to referrals involving sexual harmful behaviour perpetrated by children and young people against others	HC Family: 2 HC Family: 3	Tender for specialist training for Social Work staff on assessment and intervention of children and young people who are alleged to be or found to be perpetrators of sexually harmful behaviours	Donna Barnes WDU	28/02/2014	Referrals relating to sexually harmful behaviour responded to by staff trained in working with children and young people who are perpetrators of sexually harmful behaviours
10.	Ensure that at the conclusion of work by Children's Social Care with a child or young person, there is a record of the outcomes achieved (Closure Summary)	HC Family: 6	New Closure Summary form on RAISE	Nik Flavell	31/12/2013	Every case closed by Children's Social Care has a Closure Summary form completed on RAISE

	Ensure that	HC Family: 7	Guidance to be issued	Nik Flavell	02/12/2013	Children and young
11.	Chairs of		to Conference Chairs			people subject to
	Conferences		about application of			Child Protection
	appropriately		WTG 2013 thresholds			Plans will only be
	apply threshold		in decision-making			delisted at the first
	criteria when		around de-listing			Review Child
	exercising		children subject to			Protection
	professional		Child Protection Plans	Donna	02/12/2013	Conference if
	judgement in			Barnes		threshold to
	the assessment		Training for Chairs on			maintain listing is
	of risk when		ensuring Plans that			clearly not met and
	deciding		result from			where de-listing
	whether to		Conference (TAC, CIN			does occur, a clear
	agree to de-list		and CP) are SMART			plan to manage
	at first RCPC		compliant and manage			identified risks is
			the risks identified			established
	Ensure that all	HC Family: 9	New Child in Need	Nik Flavell	31/12/2013	Children and young
12.	Child in Need	F Family: 3	Plan form			people assessed as
	cases have a			Nik Flavell	31/12/2013	Children in Need
	clear Plan and		New Child in Need			have a clear plan to
	such plans are		Plan Review Record			support their health
	systematically			Nik Flavell	31/12/2013	and development
	and regularly		New Guidance for the			which is regularly
	reviewed by		review of children			reviewed by the
	involved multi-		subject to a Child in			multi-agency
	agency		Need Plan	All	28/02/2014	professionals
	professionals			Managers		involved with them

			All cases open to Children's Social Care assessed as Children in Need to have an accompanying Child in Need Plan			
13.	Ensure that all staff are able to easily access and reference relevant, up-to-date Children's	HC Family: 10	CYC to renew licence for Tri.X to provide web-based procedures for Children's Social Care	Dot Evans	31/01/2014	Children's Social Care maintains up- to-date and nationally compliant procedures on-line, easily accessible to
	Social Care procedures and forms		December 2012 version of Tri.X procedures to be reviewed and updated in light of national and local changes to policy and procedures	Nik Flavell Debra Lane Mary McKelvey	02/12/2013	all staff who are trained in navigating the procedures to inform and underpin their practice with children and families
			All Children's Social Care staff to have a hyperlink on their desk-top to enable quick access to procedures	Nik Flavell ICT	31/01/2014	

			All Children's Social Care staff to be trained on accessing and navigating online procedures	Nik Flavell	31/01/2014	
			Regular review of procedures by relevant Managers to inform annual update process	Nik Flavell	28/02/2014	
14.	Ensure that the Children's Social Care policy in relation to Residence Orders is clear in the support to be offered to families, compliant with legislation and statutory guidance	F Family: 2	New Policy Guidance to be issued	Nik Flavell Debra Lane Philippa Gowland	31/01/14	Children's Social Care clear in its communication of the support it offers to those affected by Residence Orders

	Ensure that	F Family: 5	Review of referral	Nik Flavell	02/12/2013	All enquiries to
15.	Children's		pathways			Children's Social
	Social Care					Care dealt within a
	have clear		Child in Need	Donna	02/12/2013	timely manner with
	referral		Assessment Teams	Barnes		thresholds
	pathways based		staff trained on			consistently applied
	on CYSCB		thresholds and referral			so children get the
	thresholds and		pathways			help they need
	Working			Dot Evans	02/12/2013	when they need it
	Together 2013		Child in Need			
	where concerns		Assessment Teams			
	are raised about		allocated dedicated			
	a child		Business Support to			
			enhance timely			
			response to referrals,			
			including notification			
			to referrer of initial			
			determination			

Recommendations Sources:

C Family: Single Agency Review, November 2013 HC Family: Single Agency Review, July 2013 Baby A: Serious Case Review

Child B: Serious Case Review Child O: Single Agency Review

PIP Author: Nik Flavell, Principal Advisor	
Practice Improvement Plan endorsed by:	
Dot Evans, Head of Service	Date: